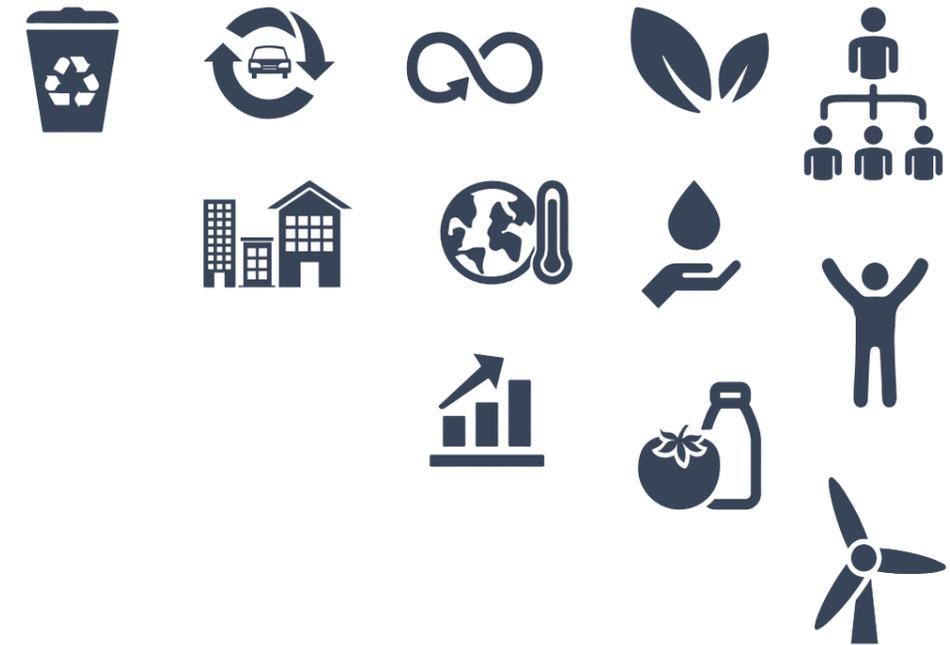




Social Value Toolkit

Contents

- 1 Introduction
- 2 What is Social Value?
- 3 Responsible Procurement Strategy
- 4 When to Consider Social Value
- 5 Social Value Outcomes & Indicators
- 6 Social Value Questions
- 7 Governance Arrangements
- 8 Case Studies
- 9 Further Information
- 10 Useful Contacts & Acknowledgements



1 Introduction

It is widely acknowledged that public procurement can contribute positively to the delivery of greater equality and social inclusion as well as broader sustainability goals. This Social Value Toolkit has been developed to provide practical advice and suggestions on how social value outcomes can be incorporated into public procurement approaches. In doing so, you can help achieve positive outcomes and value for your local area through the contracts you procure.

The Toolkit offers guidance on how to maximise the benefits of social value through supplier contracts by providing:

- guidance on how to prepare for any future social value legislation
- guidance on following typical governance requirements during procurement and commissioning processes
- examples of social value outcomes that could be identified for use in contracts
- examples of indicators to measure and track the progress of social value delivered through contracts
- example questions to ask during the tender stage so that suppliers can illustrate what they will deliver through the proposed contract(s) to achieve social value
- case studies to demonstrate examples of how social value has been achieved through contract delivery

*This toolkit has been produced by Sustainable NI. Further information on the training and support services offered by Sustainable NI can be found at www.sustainableni.org or by contacting the team at info@sustainableni.org

2 What is Social Value?

Social Value is a process whereby organisations meet their needs for goods, services, works and utilities in a way that achieves value for money on a whole life basis. It does this by generating benefits not only to the organisation, but also to society and the economy, whilst minimising damage to the environment.

The Public Services (Social Value) Act 2012 requires public bodies in England and Wales to have regard to economic, social and environmental well-being in connection with public services contracts; and for connected purposes.

It is likely that this legislation will at some point be extended to Northern Ireland, or the Northern Ireland Assembly will enact its own form of the legislation. Assuming this legislation mirrors the Public Services (Social Value) Act 2012, public authorities in Northern Ireland will be required by law to at least consider where added value and benefit (in relation to economic, social and environmental aspects), can be delivered through public procurement, over and above that already delivered within the contract specification.

In line with best practice elsewhere in the UK, social value should be considered in all contracts including goods, services and works above EU threshold*. The approach for contracts that fall below the EU threshold should be to maximise social value outcomes where possible.

*EU procurement rules set out detailed procedures for the award of contracts with value equal or above certain thresholds. See: www.finance-ni.gov.uk/articles/information-about-eu-procurement-thresholds

3 Responsible Procurement Strategy

It is important to clearly define your commitment and approach to delivering social value through a responsible procurement strategy.

As well as firmly embedding responsible procurement as a central value in your Procurement Strategy, it is considered good practice to develop a responsible procurement strategy and clearly state how it will support the delivery of other corporate policies and strategies such as:

- Corporate Plan
- Procurement Strategy
- Sustainability Policy
- Community Plan
- Local Development Plan
- Economic Development Strategy
- Local Biodiversity Action Plan

It is increasingly accepted that responsible procurement is becoming standard practice. Public sector organisations recognise the significance of the procurement decisions they make and their huge potential to act as a catalyst for positive change.

All public sector organisations must ensure value for money through their procurement activities. Best value for money* is defined by the Government as 'the most advantageous combination of cost, quality and sustainability to meet customer requirements'. In essence, value for money means seeking the best price for the quality you require. Important quality criteria include efficiency, longevity, production methods and added social value.

A responsible procurement strategy will help achieve value for money by ensuring every item, service and project procured leads to reliable outputs and responsible outcomes. It will ensure compliance with international, national, regional and organisational policies and regulations. The strategy can be radical in terms of the extent of positive change it intends to drive.

*www.finance-ni.gov.uk/articles/definition-best-value-money



4 When to consider Social Value

The opportunities to secure improvements to social, environmental or economic well-being will vary from service to service but should be considered from the outset and throughout the commissioning, procurement and contract management lifecycles. Social value should therefore be considered when reviewing service provision; conducting a needs analysis; consulting stakeholders and/or the marketplace; specifying the services to be procured; evaluating supplier bids and social value benefits offered; and in performance management, contract management and compliance.

It is the role of service commissioners and procurement leads to consider on a contract by contract basis, the potential social value outcomes that could be delivered through the procurement process and the most appropriate strategy to achieve these.

Consultation

In discharging their statutory duties, Councils and other public bodies are required to consider whether consultation* should take place as part of the commissioning process, to allow the public, voluntary, community and social enterprise sectors to be more closely involved. Consultation should be considered as part of the process of looking at how a tender could be designed to improve the area's economic, social and environmental well-being.

By carrying out consultation prior to the procurement, commissioners can consider social value at the outset and may shape or adapt the approach and outcomes of the specification as a result of their findings.

The Procurement Process

Where social value has been identified as being appropriate for the procurement, commissioners and procurement leads should work together to ensure that proposed social value outcomes are proportionate and relevant to the specification of the service and detailed appropriately in tender documentation.

Bids from suppliers will need to demonstrate their, and where appropriate their supply chains', ability to add economic, social and environmental value beyond simply providing the tendered service. In addition, suppliers should provide evidence to illustrate how the procurement would contribute to the outcomes Councils have specified. Bids should be evaluated in line with the outcomes specified in tender documentation.

In including and evaluating social value, it allows a Council, for example, to choose a supplier under a tendering process who not only provides the most economically advantageous service, but goes beyond the basic contract terms and secures wider social benefits.

Contract Monitoring and Management

Following the award of contract(s), social value should be included in the monitoring and reporting arrangements agreed with suppliers. It is important that the economic, social and environmental aspects are captured using key performance indicators, where possible, in order that social value impacts can be measured and quantified. Social value should be included on the agenda for ongoing performance and monitoring meetings, as well as annual contract review meetings, in order to evidence the social value benefits achieved and help identify actions where appropriate.



*Cabinet Office Code of Practice on Consultation: www.gov.uk/government/uploads/system/uploads/attachment_data/file/100807/file47158.pdf

Considering Social Value

Who	What	When and Where	How
Commissioning	Review of Service Provision	Incorporate Social Value in: <ul style="list-style-type: none"> Needs analysis Options appraisal Consultation – Stakeholders Consultation – Marketplace Business Case 	Consider who should be consulted with, including Small and Medium-sized Enterprises (SMEs) and Voluntary and Community Organisations and Social Enterprises (VCSEs), and what social benefits and outcomes could be achieved through the procurement process, in addition to the goods/ service/works being considered/tendered.
Commissioning and Procurement	Approval to Procure	Social value will be included in the approval and governance process documentation: <ul style="list-style-type: none"> Approval to Procure, which goes to procurement panel, procurement board or Council for approval depending on contract value Grants approval 	<p>You will need to demonstrate that you have considered Environmental, Economic and Social well-being as part of the process and evidence how you will ensure the delivery of social value as part of the procurement, through the evaluation of tenders and monitoring of the contract.</p> <p>Social Value Principle Owners should be involved at this point of the process but can be involved earlier.</p> <p>Consider the social value outcomes, indicators and questions detailed in this document for inclusion in the process.</p>
Procurement	Tender Process – Specifying the Services/ Goods/ Works	<p>Social value will be included in the Procurement process including:</p> <p>Official Journal of the European Union (OJEU) Notifications:</p> <ul style="list-style-type: none"> Issue of a Prior Information Notice (PIN) OJEU advert OJEU Award Notice <p>Tender Documents:</p> <ul style="list-style-type: none"> Pre-Qualification Questionnaire Invitation to Tender (ITT) 	<p>Tender documents will need to maximise the potential for social value. This will include scored social value questions. Tender documents will make clear the scoring mechanism and the weighting criteria to be attributed to the social value element of the bid. The bid will also detail any contractual elements in relation to social value and Key Performance Indicators.</p> <p>Suppliers will need to demonstrate and evidence what and how they can deliver in relation to added social value benefit as part of the specific contract.</p> <p>Where frameworks are used, social value can be included within the framework itself but not within specific call-offs.</p> <p>OJEU notices include the requirement to detail social value, for example as part of the weighting criteria.</p>
Commissioning and Procurement	Post Tender / Works	<p>Approval and Governance processes:</p> <ul style="list-style-type: none"> Post Tender Report Performance Review & Summary Report Performance monitoring Contract management 	<p>As part of the governance arrangements, officers should be required to detail what social value will be delivered as part of the contract using the appropriate procurement documents.</p> <p>Officers may monitor and capture on-going social value benefits delivered as part of regular performance monitoring and contract management meetings.</p> <p>Where officers feel they are able to provide feedback on either the process or where social value has gone well, this should be fed back to the Procurement Team.</p> <p>Lessons learned can be captured and shared and Case Studies produced to share good news stories.</p>

5 Social Value Outcomes & Indicators

The outcomes below will allow officers to consider the economic, social and environmental well-being of the area and its residents during the procurement of contracts. These outcomes are based on the vision, values and priorities likely to be contained in, for example, a Council's Corporate Plan and should be considered for inclusion in tender documentation.

The indicators can be used to measure and track the amount of social value delivered through contracting arrangements. Commissioners and procurement leads should consider the indicators for inclusion into the award criteria or as a performance obligation, where appropriate. These indicators are not an exhaustive list, and commissioners and procurement leads may wish to consider additional indicators.

	Outcome	Indicator
Economic	Create jobs for local people	<ul style="list-style-type: none"> Number of new jobs created Number of local unemployed people getting jobs Number of local people in employment within services commissioned
	Progression towards paying a living wage to employees	<ul style="list-style-type: none"> Number of suppliers paying a living wage
	Support young people into apprenticeships	<ul style="list-style-type: none"> Number of businesses operating apprenticeship schemes/work placements Number of local people accessing apprenticeships/work placements within services commissioned
	Support local people to maximise their knowledge and skills and access employment opportunities	<ul style="list-style-type: none"> Number of training places/ apprenticeships/work placements Number of local people supported to gain a qualification Number of employees benefiting from learning and development activities Level of qualifications achieved
	Promotion of opportunities to work with social enterprise partnerships, voluntary and community sector organisations and small and medium-sized enterprises	<ul style="list-style-type: none"> Number of contracts with social enterprise partnerships Evidence that suppliers work with voluntary and community organisations via contracting/sub-contracting arrangements
	Secure inward investment	<ul style="list-style-type: none"> Number of new investment projects Amount of new money invested in the area Number of foreign owned businesses in the area New business registration rate

Social	Consider equality and diversity in the provision and operation of services, including a workforce that is representative of the communities we serve, where relevant and proportionate	Indicators based on individual service requirements Examples: <ul style="list-style-type: none"> Service caters for the specific needs of users. Equality profile of service users
	Provide opportunities for all, including the most vulnerable, to make a valuable contribution	Indicators based on individual service requirements Examples: <ul style="list-style-type: none"> Increase in volunteering
	Promote the safeguarding and welfare of children, young people and vulnerable adults	Indicators based on individual service requirements Examples: <ul style="list-style-type: none"> Fewer children in care Reducing incidents of domestic violence
	Improving the health and well-being of local residents, including employees	Indicators based on individual service requirements Examples: <ul style="list-style-type: none"> Provision of facilities and resources for the wider community No. of businesses with a Workplace Health Charter
	Reduce health inequalities	Indicators based on individual service requirements and linked to Council Plan indicators
Environmental	Promote initiatives which retain, protect, enhance and/or promote the character of the natural environment for the benefit of local people and wildlife	<ul style="list-style-type: none"> Increased biodiversity Amount of green space available
	Efficient use of resources by minimising waste	<ul style="list-style-type: none"> Amount of waste sent to landfill Recycling rates Reduced packaging
	Reduce energy and fuel consumption in the provision of the service	<ul style="list-style-type: none"> Reduced carbon footprint of business
	Effective and improved environmental performance	<ul style="list-style-type: none"> Certification to Environmental Management System Standard or evidence of environmental commitments in place, for example an Environmental Policy

6 Social Value Questions

In order to achieve social value outcomes, a number of example questions have been developed for use during the tender process. As a general rule, a value of between 5% - 30% should be attributed to the scoring criteria, although each contract requirement should be viewed on a case by case basis.

These questions are provided as examples and may be tailored, or new questions created, to meet requirements of your organisation, the contract and ensure compliance with the legislative requirements.

The generic (open) questions detailed may encourage innovation and solutions that you may not have already considered. The guided questions under each heading (economic, social and environmental) will encourage suppliers to think about how they can deliver social value as part of the contract and may be easier to evaluate against the criteria. Commissioners and Procurers should consider what fits best for each specific procurement activity.

Social Value

You should seek to engage with providers who will be able to promote and deliver the economic, social and environmental well-being of the area as part of the contract.

Example text:

Please demonstrate where your organisation is able to meet social value considerations as part of the wider impact of goods, works or services provided; giving specific details of what will be delivered in line with this contract. Your response should give consideration to the following areas:

Select/amend questions from the list below:

Economic example questions

1. How will you support the Council's Jobs and Growth Strategy Priorities?
Examples could include:

- How you will create jobs through the growth of business and investment in the area
- How you will support the recruitment of people from the surrounding area
- How you will help more residents improve their employment prospects within the area and improve their skills through appropriate training, support and long-term job prospects

2. How will you support local people to gain access to the employment opportunities that your contract will produce? For example, this could include targeting specific priority target groups (NEETs (a young person who is Not in Education, Employment or Training), Care Leavers, Minority Ethnic Groups, people with physical or learning disabilities, older people, unemployed, ex-offenders, ex-forces, those with low or no qualifications).

3. How will you consider pre-employment support through labour forecasting? This could include consideration to the types of jobs likely to be required and the skills sets needed.

4. What work experience will you provide and how will this be achieved? For example, this could include different age groups (eg under and over 18s).

5. What workplace schemes and opportunities will you provide for apprenticeships, traineeships, higher apprenticeships or other?

6. What training opportunities will you offer and to whom? For example, entry-level employment, engaging the unemployed, specific priority target groups, existing workforce, customer staff.

7. What education engagement will you offer? For example with schools, colleges or training providers and how will this be achieved? For example, through site visits, careers talks, work placements etc.

8. What support will be provided to the local supply chain through this contract, including activities, information, resources and organisations? For example, promoting supply-chain opportunities to local voluntary and community sector organisations, social enterprises & small & medium-size enterprises or allowing access to and use of facilities.

9. What opportunities are there for voluntary work and what benefits will volunteers receive?

10. What will be done to ensure your organisation and sub-contractors support workforce development? For example, this could include additional training and development for existing employees, supporting qualifications, mentoring and support.

Social example questions

1. How will you promote the safeguarding and welfare of children, young people and vulnerable adults?

2. How will you provide opportunities for all, including the most vulnerable, to make a valuable contribution and promote social integration? For example, this could include work opportunities for disadvantaged people.

3. How will you consider equality and diversity in the provision and operation of services? For example, this could include ensuring the workforce is representative of the communities served as part of this contract.

4. How will you work towards improving the health and wellbeing of local residents and employees?

5. How will you work towards reducing health inequalities?

6. How will your supply chain ensure ethical considerations? For example, this could include ethical sourcing practices.

7. How will your organisation work to help others? For example local charities, local community groups, local resident engagement, supporting local culture and heritage. This could include funding specific events and groups, sponsorship or sharing expertise, knowledge or facilities and equipment.

Environmental example questions

1. What are the main environmental impacts associated with delivering the contract outputs and how will impacts be reduced, managed and verified?

2. Have you set any specific objectives to improve environmental performance during the duration of the contract? If so, what are they and how will these environmental objectives be managed and verified?

3. Please confirm both what and how you intend to deliver outcomes in relation to any of the following: the re-use of resources; increasing recycling levels to reduce the amount of waste; use of environmentally friendly goods; reducing your carbon footprint; pollution reduction; improving fuel and energy efficiencies.

4. Will you operate an environmental management system certificated to ISO 14001 or equivalent throughout the period of the contract?

Generic Social Value Questions

1. Please detail what your social value offer will be in relation to this contract and how it will be of benefit to the area and its citizens. This could include social, economic or environmental well-being or benefits and should demonstrate value to be delivered in addition to the requirements of the specification.

2. Please detail how you will contribute to social value and the organisation's Corporate Plan, demonstrating social, economic and/or environmental well-being or benefits and sustainability, taking into account the length of the contract.

Governance Arrangements

An organisation may use its existing governance arrangements, through both the democratic governance process and any Strategic Category Panels, in order to ensure scrutiny and control of procurement decisions so that the organisation achieves social value, where appropriate.

In addition, it is recommended that a Responsible Procurement Working Group (or similar) is established and meets on a regular basis. The objective of such a group would be to ensure the implementation of the responsible procurement strategy and to discuss and agree how best to achieve social value benefits and record and share information.

Members of the group might include for example: Head of Procurement, Economic Development Manager (Economy and Jobs), Head of Sustainability, Procurement Officers and representatives from the Corporate Policy Team.

Members of the Responsible Procurement Working Group would discuss issues such as:

- Whether the procurement would best be commissioned through lots (better enabling local small and medium-sized enterprises (SMEs) or social enterprises to apply to supply the service)
- Whether the benefits could be considered as 'core' to the subject matter of the service to be procured and as such can be included in the award criteria for the contract or in the service specification as a mandatory requirement
- Might the benefits, whilst not suitable for inclusion as award criteria, be included as a clause (a performance obligation) within the contract once awarded?
- Defining the benefits being sought, such that they can be expressed appropriately in the business case for the procurement and in all related procurement processes and documents (Official Journal of the European Union (OJEU) advert, PQQ, ITT etc)
- How social value benefits should be weighted and evaluated when included as award criteria
- How agreed benefits (either included as award criteria or as a performance obligation in the contract) should be specified, measured and monitored

By embedding social value into the approval process to procure goods, works and services via established Strategic Category Panels (or equivalent), you will be able to consider, capture and demonstrate evidence of the benefits delivered.

Additional members of the Working Group can be identified to help maximise the benefits that can be achieved through responsible procurement approaches. These experts would act as Principal Owners of each of the three social value areas: Economic, Environment and Social.

The role of Principal Owners would be to advise procurement and commissioning officers on how benefits might be achieved through the implementation of responsible procurement measures.

Social value can be captured in governance documentation including:

- Procurement Outline Document/Approval to Procure – to detail social value considerations including the relevant areas considered (Environmental, Economic and Social)
- The consultation process conducted
- Plans for key performance indicators, monitoring and contract management provision
- What social value outcomes will be included in the tender evaluation criteria
- Post Tender Report – to summarise the social value to be delivered as part of the contract award
- Performance Review & Summary Report – to provide an update on social value monitoring and benefits
- Grants – to detail the considerations, measurement and monitoring of social value to be derived from the grant

Commissioners and procurement leads should ensure that social value is considered and included throughout this process and make the necessary arrangements early on in the procurement cycle.

The Procurement Team could capture information where suppliers have committed to deliver social value through the Strategic Category Panel (or equivalent) process.

Commissioning staff may be responsible for monitoring delivery in line with monitoring and performance reviews. Procurement & Commissioning should work together to review social value delivery as part of contract review meetings.

8 Case Studies



Case Study 1

Office of Public Works – Furniture Department

After the Irish Government implemented a decentralisation policy, involving the relocation of Dublin-based departments and agencies throughout the State, several offices required new furniture. The Office of Public Works which was responsible for delivering the policy, ensured that EU and international procurement standards (which focused on the supply chain and the durability and expected lifespan of the furniture) were used to establish the criteria in the procurement of furniture for the relocations.

Procurement Criteria

EU and the international standards of sustainable furniture were used to inform the procurement criteria, including:

- The technical specifications of the contracts had to be proven i.e. the use of sustainable varnishes, adhesives and veneers
- All contractors had to prove that their timber had been sourced sustainably and legally
- Priority was given (via the allocation of points) to contractors who could prove steps had been taken to reduce the environmental impacts associated with delivery
- Priority was given to contractors who worked towards performance clauses of good environmental practices on site such as waste reduction and control of emissions. In addition, the limitation of occupational exposure to hazardous substances.

Results

The procurement was considered a success as the points approach was seen to encourage creative solutions such as wrapping goods in blankets, rather than single use plastic. One company even began to use its shredded hardwood waste materials to power its own heating system. In addition, the specification encouraged sourcing of local timber, thus supporting local businesses. The cost was kept down and suppliers were seen to have saved money via enhancing the environmental profile of their products and services. More broadly, a large shift was seen locally from the traditional use of acid-curing lacquers to water-based (as set out in the technical specifications) – a great example of a general shift in supplier practices driven by public sector procurement.

Case Study 2

Clanmil Housing Association

Clanmil Housing Association manages over 4,000 affordable homes in Northern Ireland. The association prides itself on 'living social value' by putting social value at the core of its mission.

The association has been enhancing this through responsible procurement and in 2017 won an award at the National Government Opportunities for Excellence in Public Procurement as well as winning the Social Enterprise NI Prove it: Social Impact Award in 2016.

Clanmil Housing routinely uses social clauses in contracts, creating competition amongst tenderers through adopting an award system within construction and maintenance contracts.

Procurement Criteria

The award system marks contractors depending on the contribution they are willing to make towards social value.

In their bid, the contractor outlines what they are willing to commit in terms of social value which is then scored and evaluated.

The table below outlines their award system, which is adapted depending on the contract and can include additional options such as work placements and training programmes.

Social Value Contribution Options Offered by Tenderer for the duration of the Contract	Level of Social Value Contribution and Marks Achievable							
	Bronze		Silver		Gold		Platinum	
	Each item gives 5 marks towards tender evaluation		Each item gives 9 marks towards tender evaluation		Each item gives 13 marks towards tender evaluation		Each item gives 17 marks towards tender evaluation	
	Number/ Value	provision (Y/N)	Number/ Value	provision (Y/N)	Number/ Value	provision (Y/N)	Number/ Value	provision (Y/N)
Provide sponsorship of community events for Clanmil tenants - examples below e.g fun days, residents training, seminars, workshops or applications from clanmils community fund (www.clanmil.org/clanmilcommunity-fund) to the value of:	£250		£500		£1,000		£2,500	
Provide welcome pack at handover to each new household (contents to be agreed with Clanmil) to the value of:	£20		£30		£40		£50	
Provide community labour days - Service Provider to work in one of the Client's neighbour - hoods to improve the local community	2		3		4		5	

procurement criteria



Throughout the contract period and upon completion, Clanmil monitors and measures performance against the social value commitments set out in the tender.

Results

The baseline offer that the contractor makes in the tender process is used to hold the contractor accountable throughout the lifetime of the contract. This helps Clanmil demonstrate value for money and social value benefit. The social value results can be seen in the table below.

For instance, in the year 2016/17 the provision of welcome packs in Clanmil's development programme contributed £15,940 towards tackling fuel poverty. Also, Clanmil contractor community and labour days have been used to assist partner organisations & community groups in the delivery of minor works projects

Year	No. of projects	No. of Units	Work Placements	Apprentice - ships	Sponsor community events	House welcome pack	Community day
15/16	12	207	36	15	£11,000	£6,620	40
16/17	12	341	21	8	£19,750	£15,940	49

Case Study 3

Derry City and Strabane District Council

Derry City and Strabane District Council has used procurement as an opportunity to encourage and stimulate employment opportunities in response to high rates of unemployment locally. The Council stimulated job and apprenticeship opportunities in the local construction sector by adopting a voluntary social clause in all capital build contracts over the value of £1m, boosting employment and apprenticeship growth in the area.

Procurement Criteria

A proactive attitude towards responsible procurement is reflected in standard contract criteria, which states:

Derry City and Strabane District Council requests that contractors uphold their aspirations to the commitment of the implementation of social clauses* in procurement which are:

- To secure the creation of employment opportunities for one long-term unemployed person, either directly or through the supply chain, for each £1m of project value
- To secure one apprenticeship, either directly or through the supply chain, for each £2m project value

The Council offers contractors support to implement these social clauses through its 'Kickstart to Work' programme** which assists contractors in the recruitment process.

Results

The introduction of responsible procurement practices within Council has been considered a success, as contractors have upheld their social requirements. For example, the recent Brook Park restoration project valued at approximately £5m directly led to 5 new jobs, 6 work placements and 3 apprenticeships.

More broadly, the Council's progressive use of social clauses influenced the development of Buy Social; an approach developed by the Strategic Investment Board to maximise social and economic benefits from public purchasing, currently through targeted recruitment and training opportunities.

The Buy Social Model for construction projects was approved by the Procurement Board and became mandatory in April 2016. This was followed by the Buy Social Model for services contracts in early 2017. Further information on Buy Social is available at www.buysocialni.org.

9 Further Information



Further useful information can be obtained at:

Northern Ireland:

- Central Procurement Directorate (CPD) guidance PGN 01/13 on the benefit of including social considerations in public procurement - www.finance-ni.gov.uk/publications/procurement-guidance-note-0113-integrating-social-considerations-contracts
- List of resources provided by CPD to assist integration of sustainable development in public procurement - www.finance-ni.gov.uk/publications/equality-opportunity-and-sustainable-development-public-sector-procurement
- Derry City and Strabane District Council approach to social clauses in procurement - www.derrystrabane.com/socialclauses
- Buy Social NI - buysocialni.org/#buy-social-background

EU:

- The Sustainable Procurement Platform managed by ICLEI provides a range of resources and case studies on sustainable procurement - www.sustainable-procurement.org/resource-centre
- The EU has provided a toolkit on environmental considerations in procurement for local government - ec.europa.eu/environment/gpp/toolkit_en.htm

UK:

- The Public Services (Social Value) Act 2012 - www.legislation.gov.uk/ukpga/2012/3/enacted
- Best Value Statutory Guidance - www.gov.uk/government/publications/best-value-statutory-guidance--4
- Social Enterprise UK Social Value Hub provides a range of free case studies, toolkits, guides, and other resources - www.socialvaluehub.org.uk
- The Social Return of Investment Network (SROI) provides various case studies of Councils using social value - socialvaluecommissioning.org/index.php?title=Home
- The social value portal provides resources, case studies and more detail about the Social Value Act - socialvalueportal.com

*www.derrystrabane.com/socialclauses

**www.derrystrabane.com/Subsites/Kickstart/About-Kickstart

10 Useful Contacts

Sustainable NI

info@sustainableni.org

The team at Sustainable NI are interested to hear feedback in relation to this toolkit and Social Value generally to ensure NI as a region continues to adapt its approach to maximise Social Value outcomes.

Social Enterprise NI:

info@socialenterpriseni.org

Social Enterprise NI is the voice for social enterprises and social entrepreneurs in Northern Ireland and they coordinate the All Party Working Group on Social Value.

Buy Social Unit:

info@buysocialni.org

The Strategic Investment Board works across government to integrate social clauses into public contracts. Buy Social became mandatory in construction projects on the 1st April 2016 and the model for services contracts was agreed in early 2017.

Central Procurement Directorate

procure.info@finance-ni.gov.uk

Central Procurement Directorate (CPD) is the lead professional public procurement body for Northern Ireland.

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